East Paulding High School



School Improvement Plan 2020 - 2021

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PCSD VISION

The vision of the Paulding County School System is to prepare ALL students for success today and tomorrow.

PCSD MISSION

Engage. Inspire. Prepare.

PCSD DISTRICT GOALS



SCHOOL MISSION & VISION

Vision

All students will graduate from EPHS as confident, goal-driven learners who are independent, productive members of society.

Mission

EPHS strives to empower each student to reach his or her full potential by developing knowledge, skills, character, and confidence.

Beliefs

Students are our first priority.

Everyone has the right to receive an education in a safe, structured, and supportive environment that is conducive to learning. The entire community should be actively involved in a student's education.

Building strong, positive relationships motivates and encourages student achievement and success.

A rigorous and diverse education provides a strong foundation for post-secondary and career success.

Students learn best when they are actively and positively engaged.

Literacy skills are essential in life.

Classroom instruction should be data-driven and include differentiation and reflection for continuous improvement.



East Paulding High School Improvement Action Plan

SMART Goal 1: The East Paulding High School CCRPI score will increase by 4 points from 71.2 in 2019 to 75.2 in 2020 ("old" score; still waiting on the 2018-2019 CCRPI score).

Strategy/Initiative 1: Refine Professional Learning Communities with clearly defined PLC SMART goals, Data Teams within EOC PLCs, common vision and mission, and focus on systematic use of student data (added the Data Teams piece specifically for EOC PLCs).

District Goal and	Action Steps	Cost/ Resources	Person(s	Timeline		of Implementation and on Student Learning
GSPS		& Funding Source) Responsi ble		Artifacts	Evidence
District	Professional Learning:	PL Budget,	EAC,	Aug 2018 –	Student	School Leaders
Goal 1,2,3,4	Professional learning will be refined, continued	Title II days	admin.,	May 2019	Achievement	Demonstrate: Review of
	and revisited on the following:	EOC data	Teacher(data	schedules, lesson plans, and
GSPS Prof	• How to focus on the four critical	Universal	s), Data		(formative	assessments, classroom
Learning	questions of PLC in order to refine the	Screener,	Advisers,		and	observations, provision of
1,4,7	PLC process? (DuFour et al., 2016).	- Lexile	PLC		summative,	release time to teachers, and
	• How to apply data team protocols in the	levels	facilitato		RI/MI,	understanding the importance
	eight EOC PLCs? (DuFour et al., 2016).	Achieve	rs,		SAT/ACT,	of the implementation of
	• More teachers will be trained on the data	3000	teacher		AP, Honors	PLCs.
	teams protocol.	Universal	leaders,		classes	
	• How to use student achievement data in	Screener	departme		enrollment).	Teachers Demonstrate:
	the classroom? (Davies, 2007; Marzano,	Assessment	nt		Data analysis	An increase of effective
	2007; Stiggins, 2007).	use	Chairs.		templates,	assessment use in the
	 How to increase effectiveness of 	template/			walk-	classroom, insight on
	diagnostic, formative, and summative	resources;			throughs,	aligning the rigor of
	assessments? (Davies, 2007; Marzano,	Release time			observations	curriculum, instruction, and
	2007; Stiggins, 2007).	for peer			lesson plans,	assessment, and student work
	 How to effectively use progress 	observations			data team	analysis protocols,
	monitoring for at-risk and/or ESEP	from PL			protocols.	understanding of the
	students?	funds;				participation and leading

District Goal and	Action Steps	Cost/ Resources	Person(s	Timeline		of Implementation and on Student Learning
GSPS		& Funding Source) Responsi ble		Artifacts	Evidence
	 How to align rigor of curriculum, instruction, and assessment? The "Why"? of PLCs (DuFour et al., 2016). 	State DOE collaboratio n templates, Paulding School System PLC resources and protocols, workshops, PL Budget, Title II			PLC notes, sign in sheets, PLC planning templates, Collaboration logs, teacher surveys, PLC observation form PLC sign in sheets, lesson plan, Examplars, rubrics, student work	 PLCs with the purpose of increased student achievement through in- depth collaboration and student data/work samples analysis and data team implementation. Students Demonstrate: Students will also be engaged in flexible groups based upon their interests and readiness levels, clear understanding of learning goals and how to move toward their learning goals, as well as engagement based on relevant and meaningful learning and goal- focused instruction.
District Goal 1,2,3,4	Planning: Professional learning will be provided to teachers in a variety of ways with a heavier	Title II days	EAC, admin	Aug 2018- May 2019	PL Sign in, agendas,	SchoolLeadersDemonstrate:A focus of
GSPS Prof Learning 1,4,6,7	 focus on the job-embedded format (GA DOE, 2017; Guskey, 2000; Nelson et al., 2015; Picower, 2015): Faculty/department meetings Title II days Coaching teachers – pre-conference, observe, debrief, observe, etc. PLCs (participation of both teachers and leaders, conferences, coaching) (DuFour, 2016).' Intentional scheduling to meet the enrollment targets described in the 	Faculty meetings PLC sessions Pre-and post- observation conferences with teachers	for each content areas, teacher leaders, departme nt Chairs, PLC facilitato rs, Data advisers.		planning templates, walk throughs, observations, lesson plans with feedback, collaboration logs, formative data analysis	implementing professional learning on PLC's and making a priority to attend PLC sessions. Teachers Demonstrate: Understanding the purpose and benefit of PLCs and the results of data findings needed to impact instruction and student learning. Students Demonstrate: Understanding their learning goals, strategies to

District Goal and	Action Steps	Cost/ Resources	Person(s	Timeline		of Implementation and on Student Learning
GSPS		& Funding Source) Responsi ble		Artifacts	Evidence
District	 SMART goals above (according to the CCPRI). A counselor will be assigned to monitor the data on SAT/ACT/PSAT/Accuplacer/ASVAB completions, dual enrollment, and attendance as described in the goals above. A Teacher-on-Assignment will plan to monitor the progress of the 9TH and 12th-grade students toward graduation. Teachers will continue to attend data teams trainings. 	Deleges time	TOA, teachers	A	Examplars, use of Achieve 3000	accomplish their goals, and progress toward reaching their learning goals.
District Goal 1, 2, 3,4 GSPS Prof Learning 1,4,6,7	 Implementation (Action) Steps: (Teachers coached by administrators and teacher leaders) will: School Improvement leadership PLCs will be formed in various areas of the school functions to implement the shared leadership system. Each PLC will create a SMART goal that would align with the SIP SMART goal above. Each PLC will define a common mission and vision that would correlate with the School's mission and vision stated above. All teachers will design their professional learning goals that would help them to accomplish the PLC's SMART goal. Focus on the four critical questions of PLCs (who will meet, at least, twice a month) in order to refine the PLC process (DuFour et al., 2016). Apply data team protocols in the eight EOC PLCs (DuFour et al., 2016). 	Release time for peer observations from PL funds PLC sessions, Pre-and post- observation conferences with teachers. PLC schedule, teacher planning time, Universal diagnostic, formative, and	EAC, admin for each content area, departme nt chairs, teacher leaders, PLC facilitato rs, Data advisers departme nt Chairs, and content area teachers.	August 2018- May 2019	PLC planning templates, sign-in sheets, PLC observations forms, walk- throughs, observationsl esson plans, diagnostic, formative, and summative assessments and data analysis	SchoolLeadersDemonstrate:Providefeedback to teachers throughlesson plans and walkthroughs. School leaders willalso demonstrateteachersupportinintheirimplementation of PLCs andeffective use of a variety ofassessments, data teamprotocols,progressmonitoring, and high-impactstrategies in the classroom.Teachers Demonstrate:Understanding and effectiveuse of the PLC sessions,collaborative planning withpeers to successfully alignrigorofcurriculum,instruction, and assessment.

District Goal and	Action Steps	Cost/ Resources	Person(s) Responsi ble	Timeline		of Implementation and on Student Learning
GSPS		& Funding Source			Artifacts	Evidence
	 PLCs will continue to unpack the standards and design meaningful learning targets for students. Collaboratively analyze student work (Kramer & Schuhl, 2017). Use student achievement data in the classroom (Davies, 2007; Marzano, 2007; Stiggins, 2007). Increase effectiveness of diagnostic, formative, and summative assessments. Use progress monitoring for ESEP and/or at-risk students (Marzano, 2007). Align rigor of curriculum, instruction, and assessment. Revisit the electronic PLC session minutes templates to streamline expectations (EAC). Algebra and Foundations PLC will continue with the previewing strategy and its implementation in order to prepare the Foundations students for Algebra 1 (Marzano, 2003). Administrators and teachers will be transparent with community regarding the strategies being used to accomplish the SMART goals and tools in place for students to be successful. EPHS will use common parent communication and grading protocols to enhance communication with community and increase grading transparency and alignment within subjects. PLCs will review the list of at-risk students and their data, identify needs, and design interventions (SNAP). 	summative assessments				Students Demonstrate: The engagement in learning targeted to their individual needs and mastery of content standards.

District Goal and	Action Steps	Cost/ Resources	Person(s	Timeline		of Implementation and on Student Learning
GSPS		& Funding Source) Responsi ble		Artifacts	Evidence
	 Scheduling will be meaningful of enrollment CCRPI targets. Scheduling will be meaningful of the pathway completion CCRPI targets. CTAE will complete a curriculum crosswalk for EOPAs; the EOPA test blueprint will be matched with the CTAE course sequences to ensure the content is taught, remediated, and reviewed in a timely and cohesive manner. Progress toward CCRPI will be monitored by the TOA using the spreadsheet provided by the district. 				T	
District Goal 1, 2, 3,4 GSPS Prof Learning 4,6,7	 Monitoring: Administration will: Implement the shared leadership system within the school to ensure that the teachers/PLCs' voices and suggestions are heard, considered, and used implementing change within the organization. Check lesson plans and offer feedback. Common lesson plan template will be designed to ensure cohesiveness of instructional planning. Lesson plan rubric will be used to offer feedback to teachers. Conduct walk – throughs Provide feedback to teachers. Attend PLC sessions and provide feedback. Use teacher surveys to monitor the 	Examplars of student work, rubrics Peer observation forms Universal Screener, teacher made assessments, Calendar,	EAC, admin for each content area, departme nt chairs and teachers, PLC facilitato rs	Aug 2018- May 2019	Observations, lesson plans with admin feedback, collaboration logs and, formative data analysis, data from walk – throughs Progress Monitoring Data, GA Milestones data, student formative and summative data.	SchoolLeadersDemonstrate:UnderstandingoftheimportanceofconstructiveteacherfeedbackregardingthePLCimplementationandeffectiveuse ofassessments.TeachersDemonstrate:TeachersTeachersDemonstratetheirunderstandingofpotentialeffectiveness.StudentsDemonstrate:Responsibilityfortheirlearninggoals,andreflectingontheirposestowardlearninggoals.

District Goal and GSPS	Action Steps	Cost/ Resources & Funding Source	Timeline	of Implementation and on Student Learning Evidence
	 Progress toward CCRPI will be monitored using the spreadsheet provided by the district. Use teacher surveys to monitor the effectiveness of the PLCs. A counselor will be assigned to monitor 			
	the SAT/ACT/completions/PSAT and attendance.			

East Paulding High School Improvement Action Plan

SMART Goal 2: In 2019-2020, the percentage of proficient and above proficient level students as measured by the Universal Screener Reading Inventory will increase from 59% to 70% (proposed change from "each student's Lexile score as measured by Universal Screener Reading Inventory will increase by 1 point).

SMART Goal 2.1: Percent of students in 9th Grade Literature and American Literature demonstrating reading comprehension at or above the midpoint of the College & Career Ready "Stretch" Lexile Band for each course will increase by 5%.

Strategy/Initiative 2: School-wide focus on literacy through implementation of comprehensive reading and writing strategies.

District Goal and	Action Steps	Cost/ Resources	ources Person(s)			on of Implementation and et on Student Learning
GSPS		& Funding Source	Responsible		Artifacts	Evidence
District	Professional Learning:	PL Budget,	EAC,	Aug 2018 –	RI/MI,=	School Leaders Demonstrate:
Goal 1,2,3	Professional learning will be	Title II days	admin.,	May 2019	data,	School leaders will also
GSPS Prof	 provided/refined to teachers on: How to integrate writing across the 	EOC data - Lexile levels	Teacher(s), Data		Data analysis	demonstrate teacher support and guidance in their efforts to
Learning 1,4,7	 curricula? The literacy PLC will implement paced training on the literacy strategy, ReCSET (continue reading; integrate writing). The literacy PLC will design and train teachers on the use of the 	Achieve 3000 Universal Screener	Advisers		templates, walk- throughs, observations lesson plans, Examplars, rubrics,	collaborate to learn effective strategies to teach writing and reading. Teachers demonstrate: an understanding of student expectations in writing and
	ReCSET rubric.				student work	effective strategies to teach writing as well as an understanding of effective

District Goal and	Action Steps	Cost/ Resources	Person(s)	Timeline		on of Implementation and t on Student Learning
GSPS		& Funding Source	Responsible		Artifacts	Evidence
	 The literacy PLC will train teachers on grading using the ReCSET rubric. The literacy PLC will train teachers on lesson planning integrating literacy. How to scaffold instruction on writing strategies? How to integrate student work and constructed/extended response and essays in EOC PLCs? How to adapt various reading strategies to better fir the needs of students in a particular classroom? How to use Lexile levels to differentiate in the classroom? How to meet the needs of the atrisk students based on their reading levels? Achieve3000 PLC will ensure that all teachers involved in reading interventions are trained on Achieve3000. 					reading strategies and use of student Lexile levels. Students Demonstrate: Understanding expectations in their writing, and ability to demonstrate critical thinking skills in their writing as well as a applying reading strategies and critical thinking skills in their work with text.
District Goal 1,2,3,4 GSPS Prof Learning 1,4,6,7	 Planning: Professional learning will be planned to provide teachers differentiation and better meet their needs. Teachers will: Incorporate writing in lesson plans The Literacy PLC will plan professional learning to differentiate for teachers and meet their needs. 	Title II days Faculty meetings Pre-and post- observation conferences with teachers	EAC, admin for each content areas, teacher leaders, department Chairs	Aug 2018- May 2019	Observation s, lesson plans with feedback, collaboratio n logs, formative data analysis Examplars, use of	School Leaders Demonstrate: teacher guidance and support in planning student writing activities and reading strategies. Teachers Demonstrate: integration of writing in their content areas, flexible grouping based on the student Lexile levels, and various reading strategies in their lessons.

District Goal and GSPS	Action Steps	Cost/ Resources & Funding Source	Person(s) Responsible	Timeline	Evaluation of Implementation and Impact on Student Learning		
					Artifacts	Evidence	
	 The Literacy PLC will design literacy lesson plan templates and rubrics for teachers. Incorporate the reading strategies in lesson plans. Incorporate literacy lessons. Collaborate across the curricula on how to integrate reading strategies in their curricula. Teachers across the curricula will use the ReCSET rubric. Achieve3000 will plan the implementation of the reading interventions for struggling readers. 				Achieve 3000	Students Demonstrate: an understanding of how to approach writing in various content areas and increase reasoning skills and ability to substantiate their reasoning using textual evidence.	

District Goal and	Action Steps	Cost/ Resources	Person(s) Responsible	Timeline	Evaluation of Implementation and Impact on Student Learning		
GSPS		& Funding Source	Responsible		Artifacts	Evidence	
District Goal 1, 2, 3,4 GSPS Prof Learning 1,4,6,7	 Implementation: The literacy PLC will continue to collaborate with the ICLE and the district curriculum leaders with the purpose of enhancing literacy. Literacy PLC will lead teachers in their implementation of the ReCSET reading and writing strategy. ACHIEVE300 PLC will be created to implement reading interventions for struggling readers. Teachers will: Implement ReCSET reading and writing strategy in their curriculum Integrate the use of rubrics and student examplars. Observe their peers to gain an insight into effective integration of writing strategies across the curricula. Observe their peers to gain an insight into effective integration of reading strategies across the curricula. Effectively use Achieve3000 data and Lexile levels to drive instruction and increase student 	teacher planning time, Universal Screener diagnostic, formative, and summative assessments SLDS RI	EAC, admin for each content area, department chairs, teacher leaders,	August 2018- May 2019	Observation s, lesson plans with feedback, collaboratio n logs and, RI data analysis	School Leaders Demonstrate: Provide feedback to teachers through lesson plans and walk throughs. Teachers Demonstrate: The integration of writing in lesson plans, rubrics and examplars, and reading strategies in lesson plans. Teachers will design learning experiences for students based on the assessment data revealed through a variety of sources and plan for differentiated lessons and tasks. Students Demonstrate: The ability to understand how to approach answering open-ended questions, exhibit critical thinking skills in writing, and grade their own and their peers' work using examplars and rubrics. The ability to understand how to approach a text and exhibit critical thinking skills in reading assessment.	

District	Monitoring:	Examplars of	EAC, admin	Aug 2018-	Observations,	School Leaders Demonstrate:
Goal 1, 2, 3,4 GSPS Prof Learning 4,6,7	 Administration will conduct walkthroughs (TKES) and provide feedback to the teachers. Administrators will analyze teachers' lesson plans and provide feedback to teachers using the lesson plan rubric. Literacy PLC will monitor the implementation of the ReCSET reading/writing strategy in the classrooms and offer feedback. Achieve3000 PLC will monitor the implementation of reading interventions to address the needs of the struggling readers. Teachers will: Use formative and summative assessments to monitor student progress Use and assess student progress in writing to adjust instruction appropriately. Assess student progress in mastering reading/writing strategies to adjust instruction appropriately. 	student work, rubrics Peer observation forms Universal Screener, teacher made assessments Calendar	for each content area, department chairs and teachers Primary admin. over the dept., department chairs, and teachers	May 2019	lesson plans with admin feedback, collaboration logs and, formative data analysis, data from walk – throughs	ability to monitor the implementation of writing and reading across the curricula and provide constructive feedback to teachers. Teachers Demonstrate: During grading practices and informal and formal assessments to see if a student is meeting expectations in writing. During grading practices and informal and formal assessments to see if a student is meeting expectations in applying the reading strategies. Students Demonstrate: Students will participate in rubrics analysis and assessing their writing. Students will reflect on their progress in reading strategies. Students will demonstrate their ability to set learning goals and evaluate progress toward learning goals.

East Paulding High School Professional Learning Plan

Professional Learning Strategy/Support	Cost/ Resources	Person(s)	Timeline		on of Implementation and ct on Student Learning
	& Funding Source	Responsible		Artifacts	Evidence
 Professional Learning will be provided to teachers and administrators on effective implementation of PLCs with the purpose of increased student achievement by emphasizing collaboration and structure in Professional Learning Communities through the use of schedules and protocols. Professional Learning will be provided to the EOC PLCs in regards to the use of Data Team protocols. Professional learning regarding refining PLCs will be provided to teachers and administrators on the following: How to focus on the four critical questions of PLC in order to refine the PLC process (DuFour et al., 2016). How to apply data team protocols in the eight EOC PLCs? (DuFour et al., 2016). How to use student achievement data in the classroom? (Davies, 2007; Marzano, 2007; Stiggins, 2007). How to increase effectiveness of diagnostic, 	Title II Universal Screener PLC training Data Analysis training Title II Universal Screener PLC training Data Analysis training, PLC observations and conferences, pre- and	EAC Admin Team Leadership Team EAC Admin Team Leadership Team, Data Advisers, PLC facilitators	Aug 2018 – May 2019 Aug 2018 – May 2019	PLC logs, planning templates, lesson plans, walk through data PLC logs, planning templates, lesson plans, walk through data, conference notes, reflections, lesson plans	TeachersDemonstrate:Understanding of the participationand leading PLCs with the purposeof increased student achievementthrough in-depth collaboration andstudent data/work samples analysis.Students Demonstrate:Engagement of learning based onrelevant and meaningful learninggoal-focused instruction.TeachersUnderstanding of the participationand leading PLCs with the purposeof increased use of data and rigor inthe classroom as well as applicationof what was decided and discussedduring PLCs in the classroom.StudentsDemonstrate:Engagement of learning based onrelevant and meaningful learninggoal-focused instruction, cohesiveapproachesbetweenvariousteachers,rigoroustasks,
 formative, and summative assessments? (Davies, 2007; Marzano, 2007; Stiggins, 2007). How to effectively use progress monitoring for ESEP and/or at-risk students? How to align rigor of curriculum, instruction, and assessment? 	post- observations conferences with teachers				teachers, rigorous tasks, assessments, ability to set their learning goals and assess progress toward meeting those goals.

Professional Learning Strategy/Support	Cost/ Resources & Funding Source	Person(s) Responsible	Timeline	Evaluation of Implementation and Impact on Student Learning	
				Artifacts	Evidence
 How to effectively use Achieve3000 data and Lexile levels to drive instruction and increase student Lexile levels? How to integrate high-impact strategies in the classroom? (Hattie, 2012, Kramer & Schuhl, 2017). How to foster students' growth mindset? (Dweck, 2007). How to motivate students' motivation to learn? (Dweck, 2007). How to establish a student-centered classroom? (Kramer & Schuhl, 2017). How to involve students in goal-setting? (Marzano, 2007). How to ensure students clearly understand learning goals (Kramer & Schuhl, 2007). The "Why"? of PLCs (DuFour et al., 2016). Professional learning will be provided to teachers and administrators on how to increase systematic use of a variety of reading strategies in the classroom. 	Title II Teacher workdays Early Release days	EAC Admin Team Leadership Team English teachers	Aug 2018 – May 2019	Faculty training notes, sign-on sheets PL Canvas Training logs	Teachers Demonstrate: Observation in model classrooms, feedback and insight on effective uses of reading strategies in the classroom Students Demonstrate: Engagement in flexible groups based upon reading levels, clear understanding of learning goals, and their performance in terms of moving toward their learning goals.
Professional learning will be provided to teachers and administrators on how to increase systematic use of a variety of assessments in the classrooms. Teacher will be supported in their efforts to increase effectiveness of diagnostic, formative, and summative assessments and student progress monitoring. Professional learning will be provided to teachers on how to align	Title II Universal Screener PLC training Data Analysis training	EAC Leadership Team	Aug 2018 – May 2019	PLC Logs, lesson plans, observations, feedback, student work	Teachers Demonstrate: Observation in model classrooms, feedback and insight on effective assessment uses in the classroom Students Demonstrate: Engagement in flexible groups based upon their interests and readiness

Professional Learning Strategy/Support	Cost/ Resources & Funding Source	Person(s) Responsible	Timeline	Evaluation of Implementation and Impact on Student Learning	
				Artifacts	Evidence
rigor of curriculum, instruction, and assessment through the use of DOK levels, testing blue prints, and achievement level descriptors.					levels, clear understanding of learning goals, and their performance in terms of moving toward their learning goals.
Using pre and post data from Universal Screening to differentiate instruction, integrate Lexile levels in lesson planning, and increase student achievement.; meeting the needs of the at-risk students based on their reading levels.	Universal Screener training	EAC Admin Team	Aug 2018– Dec 2019	Quantile and Lexile scores Lesson plans	Teachers Demonstrate: The ability to analyze data to drive instruction. Students Demonstrate: The success in completing and understanding tasks required
Professional learning will provide training and support for all teachers on how to integrate writing across the curricula. Teachers will be supported in their use of rubrics, student examplars, and grading student writing. Teachers will be supported in their integration of student work and constructed/extended response and essays in EOC PLCs.	Title II, rubrics	EAC Admin Team Teachers	Aug 2018– May 2019	Lesson plans, student work, peer observations, rubrics, examplars	Teachers Demonstrate: Understanding of how to integrate writing in their content areas. Students Demonstrate: Understanding the expectations of student writing and strategies to improve their writing.
Professional Learning will be provided to new teachers through a mentor – mentee program.	Title II NTI	EAC Mentor teachers	Aug 2018 – May 2019	PD Express, Mentor hours, mentor time sheets, observations	Teachers Demonstrate: the ability to collaborate, identify the areas of potential growth, and design strategies to demonstrate growth.Students Demonstrate: high levels of learning in the mentor and mentee classrooms.

Professional Learning Strategy/Support	Cost/ Resources & Funding Source	Person(s) Responsible	Timeline	Evaluation of Implementation and Impact on Student Learning	
				Artifacts	Evidence
Coaching will be provided for new teachers and other teachers as needed.	Title II	EAC, teacher leader, adminstrator s, PLC facilitators	Aug 2018- May 2019	Observations, meeting, lesson plans, conference notes	Teachers Demonstrate: The ability to effectively implement the needed instruction and assessment practices in the classroom. Students Demonstrate: Their ability to feel safe and protected in an academic environment and have the tools to accomplish their learning goals.